

Decision Maker: EXECUTIVE on 01 April 2020

Date: For pre-decision scrutiny by the Children, Education and Families Policy Development and Scrutiny Committee on 10 March 2020

Decision Type: Non-Urgent Executive Non-Key

Title: **EARLY INTERVENTION AND FAMILY SUPPORT: UPDATE ON TACKLING TROUBLED FAMILIES COVERING OUTCOMES AND GRANT DRAWDOWN**

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Ward: (All Wards)

1. Reason for report

This report sets out expenditure on the Tackling Troubled Families Programme being delivered in Bromley through the Early Intervention and Family Support Services (EIFS) and requests agreement to drawdown grant funding from central contingency.

2. **RECOMMENDATION(S)**

2.1 **The Children, Education and Families Policy, Development and Scrutiny Committee is asked to consider and comment on the content of the report.**

2.2 **The Executive are asked to approve the drawdown of income and expenditure of £365k from the Tackling Troubled Families Grant for 2019/20 held in contingency.**

2.3 **The Executive are asked to approve the drawdown of income and expenditure of £891k from the Tackling Troubled Families Grant for 2020/21 held in contingency.**

Corporate Policy

1. Policy Status: Not Applicable
 2. BBB Priority: Children and Young People
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Financial

1. Cost of proposal: £876k in 2019/20 and £891k in 2020/21, both funded by the Tackling Troubled Families grant stream.
 2. Ongoing costs: £891k in 2020/21
 3. Budget head/performance centre: 132563
 4. Total current budget for this head: Not Applicable
 5. Source of funding: Funding over 6 years from the Department of Communities and Local Government (DCLG) on a part-payment by results basis
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Staff

1. Number of staff (current and additional): 11 FTE
 2. If from existing staff resources, number of staff hours: Contribution for the hours spent by the Assistant Director for Children's Safeguarding & Social Care, the Head of Service for Early Interventions and Family Support (EIFS), the Senior Family Support and Parenting Practitioner team within the Bromley Children Project and the Bromley Children Project Intelligence and Operations Lead
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Legal

1. Legal Requirement: None
 2. Call-in: Not Applicable
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Customer Impact

1. Estimated number of users/beneficiaries (current and projected): Our target was to attach, support and 'turn around' 1700 families across 5 years. As at 03 January 2020 Bromley has 'attached' 3,244 families with in excess of 6,770 children and young people under the age of 18 at the time of attachment.
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Ward Councillor Views

1. Have Ward Councillors been asked for comments? Not Applicable
2. Summary of Ward Councillors comments: Not Applicable

3. COMMENTARY

3.1 TACKLING TROUBLED FAMILIES PROGRAMME

- 3.1.1** The reports to CYP PDS, ECHS Care PDS, and more recently Education Children and Families Select Committee in March 2012, June 2012, October 2013, May 2014, November 2015, November 2016 and November 2017 described the Government programme “Tackling Troubled Families” (TTF) and how this would be implemented in Bromley.
- 3.1.2** The TTF Programme in Bromley is currently in Phase 2 of the national programme. Originally Phase 2 was designed as a 5 year programme; 2019/20 is Year 5 of the 5 year Phase 2 programme.
- 3.1.3** The Ministry for Housing Communities and Local Government (MHCLG) confirmed on 18 October 2019 that Government have agreed to extend Phase 2 of the TTF Programme for a further year, converting it from a five year to a six year programme pending a decision on Phase 3.
- 3.1.4** The details for Year 6 of Phase 2 were published by MHCLG on 5th January 2020 in a press release which stated (see App 1 for full press release)

“Families with deep rooted problems will receive much-needed support to get their lives back on track with up to £165 million of new funding, Communities Secretary Rt Hon Robert Jenrick MP announced today (5 January 2020).

The funding for the Troubled Families programme will provide intensive support for some of the most vulnerable families.

Working with the whole family unit across local services, with a focus on early intervention, the programme has a proven track record of driving reforms across public services.”

- 3.1.5** The MHCLG wrote to the Chief Executive on 6 January 2020, to confirm the position for Bromley (see App 2).
- 3.1.6** Upon request, MHCLG issued confirmation of the funding position for Bromley at a maximum of £797,800. The award for 2020/2021 is made up of Service Transformation Grant, Attachments, and potential Payment By Results as follows (see App 3):

Bromley	Guaranteed Income	Potential Income
Service Transformation Grant	£400,000	
Attachments at £1,000 per family, max. families = 85	*£85,000	
Payment by Results at £800 per family, max. families = 391		£312,800
SUB TOTAL	£485,000	£312,800

*counted as guaranteed as we have already attached more than 85 additional families during 2019/20 that we have not been able to claim ‘attachment’ fees for.

3.1.7 TTF Phase 2 remains a payment by results (PbR) initiative. The national criteria was expanded under Phase 2; the focus is now more holistic and has been broadened to allow for earlier intervention. To be eligible for the expanded programme, each family must have at least **two** of the six problems listed below:

- Parents or children involved in crime or antisocial behaviour
- Children who have not been attending school regularly
- Children who need help
- Adults out of work or at risk of financial exclusion
- Families affected by domestic violence and abuse
- Parents and children with a range of health problems

3.1.8 MHCLG still require substantial data collection for TTF in order to evidence the positive impact of the work undertaken with families and to demonstrate whether the changes are sustained. This has proved to be time consuming but useful, providing Early Intervention and Family Support Services (EIFS) with strong evidence not only for MHCLG but also OFSTED of the positive impact of their work with families.

3.1.9 In order to achieve PbR outcomes it is a requirement to evidence that there has been a *holistic family assessment*, there is an allocated *lead professional*, the family are working towards change through an agreed *plan with SMART goals*, and that the family has achieved *'significant and sustained improvement compared with all their problems at the point of engagement'*. Bromley has a comprehensive Outcomes Plan to support this.

3.2 THE BROMLEY APPROACH TO TACKLING TROUBLED FAMILIES

3.2.1 The Tackling Troubled Families (TTF) programme remains coordinated through the Bromley Children Project within Early Intervention and Family Support Services (EIFS) sitting under Children's Social Care within Children's Services and Education People Division. The intervention and support is delivered through a number of work streams, primarily within EIFS but also key partners. These key partners are cross cutting across council departments and agencies which requires an integrated approach to working with partners; some examples of these include the Anti-social Behaviour Unit, Youth Offending Service, education support to children not attending school through the Education Welfare Service and services that support families not in work.

3.2.2 Two staff continue to be seconded from Job Centre Plus into the Bromley Children Project on a part-time basis to support the efforts to decrease the number of adults out of work in a more targeted and structured way.

3.2.3 Bromley's model was developed to ensure a multi-agency approach to supporting families with multi-faceted problems, to build on systems and structures already in place and further develop innovative interventions with troubled families with the ability to respond to changing need without creating additional management structures.

3.2.4 Information recorded against families is used as evidence of change, including the requirement for change to be deemed 'significant and sustained'. This evidence is robustly audited by Internal Audit who are required to sign off all claims for PbR as well as the effectiveness of our processes, in order to satisfy the MHCLG terms for PbR payment to be made. To date Internal Audit have completed numerous Audits in Phase 2, all showing 'substantial assurance' with no findings and no actions required; the most recent in September 2019.

3.2.5 Separately to the Internal Audit process, MHCLG undertake ‘spot-check’ audits. Our most recent was completed in July 2019. MHCLG feedback on our work was positive

“having reviewed the evidence provided by your team, we concluded there were no invalid claims. We are confident that you are working within the terms of the Programme’s Financial Framework. During the Spot-Check my team reviewed your data and data-systems which were robust.”

3.2.6 EIFS was scrutinised by Ofsted under their inspection of Bromley’s Children’s services in early 2016 and more recently in November 2018. On both occasions EIFS was described positively by OFSTED.

3.2.6.1 Under the Ofsted Inspection in April 2016, the service was described as offering good early help support;

“Early help intervention and family support (EIFS) is well embedded and delivered effectively through the Bromley Children Project.”

3.2.6.2 When Ofsted returned in 2018, the service was described as outstanding;
“Based on the evidence gathered during the visit, the provision of early intervention services in Bromley is an area of strength. The local authority has prioritised and improved the range and quality of family support. This is effective and well established.

“Early Help and family support services are highly effective... The comprehensive early help offer is a significant strength.... It provides an impressive preventative service for children and their families that successfully reduces the need for statutory intervention...staff are skilled, enthusiastic and child focused...they provide excellent support services while being alert to safeguarding issues... successful outcomes for children are demonstrated by the low rate of repeat referrals.... as well as feedback from families”.

3.2.6.3 The improvement journey for Bromley included EIFS, and the team worked hard to improve the visibility of the service and the impact it makes for the families it supports. In Bromley, children and young people and their families continue to have access to and benefit from a wide range of early intervention services that are focused on meeting the diverse needs of local communities.

3.3 GRANT FUNDING

3.3.1 The service continues to operate a lean model which has enabled funding to be carried forward to ensure the programme has been fully funded via the grant income despite the guaranteed income substantially reducing over the final two years of the programme.

3.3.2 The guaranteed grant funding model for this programme remains directly related to the proportion of families that are to be ‘attached’ during each year of the current phase at £1,000 per family. The PbR top-up available is capped at £800 per family.

3.3.3 Attachment income is capped at the annual attachment target therefore families attached over the target of 1,700 do not attract the £1,000 payment e.g. attachment income for 2019/20 was capped at £85K, Bromley will not receive £1,000 for each of the families we continue to attach above this target (to date we have attached 827 families during 2019/20 – see table 1 in 3.3.5 below)

3.3.4 In Phase 2, Bromley’s target number of families was 1,660, but this was revised by the DCLG in September 2016, and is later confirmed as 1,700. The attachment of families is spread across five years April 2015 – March 2020. In addition to the 1,700, as an Early Adopter, Bromley were required to attach a further 249 families during the early adopter period (Sept 2014-March 2015). This was later revised and the total target confirmed as 1,700 families for Bromley for the five year period of Phase 2.

3.3.5 In Phase 2 Bromley has achieved all the targets agreed with MHCLG in relation to attaching families and PbR claims; see Table 1 and Table 2 below.

ATTACHMENTS	Attachment Target	Attachment Progress	Attachment <i>running total</i>
Early Sept 2014	249	249	249
2015/16	282	282	531
2016/17	388	388	919
2017/18	397	397	1,316
2018/19	299	1,101	2,417
2019/20 (as at 03/01/20)	85	827	3,244
Total	1,700	Target for 31/3/20 achieved 31/3/18 Over target by 1,544 as at 03/01/20	

Table 1: TTF Attachments

PAYMENT BY RESULTS CLAIMS	Original MHCLG Claims Target	Claims Progress	Revised Target	PbR Claim <i>Running Total</i>
Early	0	0	0	0
2015/16	70	84	84	84
2016/17	150	150	150	234
2017/18	150	150	150	384
2018/19	500	530	530	914
2019/20 (Q1,Q2,Q3 only)	830	613	786	1,527
Totals	1,700	1,117	1,700	1,527

173 to meet target by 31/3/20

Table 2: TTF Claims

3.3.6 Bromley received ring fenced 'Service Transformation Grant allocation for each year of TTF Phase 2 which includes the contribution to cover service transformation and data collection, collation and analysis. The TTF grant is intended to improve the lives of children and young people and their families. In Bromley is this achieved through delivery by Early Intervention and Family Support services. The measurable positive outcomes are described in 3.3.9 & 3.3.10 below and demonstrate how investing in early intervention lessens the burden on statutory Children's Services.

3.3.7 Bromley will continue to work towards claiming PbR for families turned around throughout Phase 2 of the TTF programme. The revised claims target for year 5 of the programme is 786. As at 03 January 2020 613 families had been identified as meeting the 'turned around' criteria bringing the claims total to 613, leaving a target of 173 to turn around by 31 March 2020 in order to achieve 100% of the target set by MHCLG. This is of course not 100% of the families 'attached', as we have continued to attach families beyond our target as demonstrated in 3.3.5 above.

3.3.8 The data shows that children, young people and their families continue to access and benefit from the service and it suggests that the increasing number of children and their families taking up EIFS support is successfully diverting children out of statutory intervention and care as well as supporting those who have been already been through a statutory intervention.

- 3.3.9** We know that we are effective in supporting children and families as our local data tells us that as at 3rd January 2020: -
- 77.9% of all families supported since April 2012 (2,594 of 3,330) required only one cycle of support.
 - 93.8% of families required no more than 2 cycles of support (3,125 of 3,330)

3.3.10 The local authority is seeing an increase in the number of Children Looked After which has a financial impact. The repeat cycles data in para 3.3.9 above shows that the TTF agenda is having an impact and suggests that it is helping to reduce the increasing pressures on statutory Children's Services.

3.4 STAFFING

3.4.1 The TTF staff team is made up of the Coordinator, Data Analyst, two Administrators and fourteen Family Support and Parenting Practitioners who are located within and managed by the Bromley Children Project. Additional support, not funded by the TTF grant, is provided by the Head of Service for Early Interventions and Family Support, the Intelligence and Operations Team, and seven other key Family Support and Parenting Practitioners within that team.

3.4.2 As Phase 2 progresses consideration will be given to reviewing caseloads and staffing. Following MHCLG confirmation of the continuation of the grant funding for a sixth year with a view to a third phase, every effort will be made to retain staff to prevent additional costs being incurred through recruitment and retention for the third phase of TTF. That said, during the remainder of Phase 2, where staff leave the service, recruitment will not be automatic. Each position will be reviewed to see whether it is necessary to recruit at that time or if the service can continue to achieve the required outcomes to attract PbR with fewer staff. Using natural wastage will help to ensure that the staffing budget is effectively managed and reduce the pressure on the budget towards the end of Year 6 of Phase 2.

3.5 PROGRESS

3.5.1 The identification and attachment of families to the TTF Programme continues as described above in 3.3.5. To date Bromley remains on schedule to achieve the target imposed by the MHCLG.

3.5.2 Phase 2 of the TTF Programme is different to Phase 1. It is easier to attach a family but more difficult to evidence 'turn around' in light of the 'significant and sustained' change requirements and the extension of the 'in education' element of the programme to all school aged children in the household. Despite this, Bromley has already evidenced 'turn around' for 1,527 families and this has been audited and verified by Internal Audit achieving a grading of 'substantial assurance'.

3.5.3 The target for PbR claims for 2019/20 will be difficult but is achievable subject to staffing; the service has a target of 173 PbR claims to identify before 31 March 2020 in order to achieve 100% of the MHCLG claim target. We have already claimed for 613 during the first three quarters of 2019/20 as discussed in 3.3.7 above.

3.5.4 In addition to the families already claimed against in Phase 2, a further group are being monitored under the 'sustained' change element of Phase 2 and have the potential to become claims.

3.5.5 Those families also have the potential to require additional support if the change is not sustained in which event they would not attract 'attachment fees' nor PbR as they were previously supported, but would be still be supported and challenged to make the changes required for their family to flourish.

3.6 AUDIT

3.6.1 Internal Audit have been integrated into the TTF programme in Bromley from the outset and continues in Phase 2 to fulfil the required critical friend and challenge role.

3.6.2 Colleagues in Internal Audit have confirmed that Bromley's TTF Phase 2 Outcome Plan and Claims Approach Documentation is robust and clear.

3.6.3 Internal Audit have completed numerous audits of the EIFS Bromley Children Project's management of the TTF Programme and the appropriateness of the 'claims' and all are graded as 'substantial assurance' with no finding nor actions as a result.

4. POLICY IMPLICATIONS

4.1 The development of the Tackling Troubled Families programme continues to contribute to many of Bromley priorities.

4.1.1 *Building a Better Bromley (2020):* Key priorities;

(i) Early Intervention for vulnerable residents,

(ii) providing the best possible service to deliver appropriate support for all children and young people,

(iii) fulfilling the Council's duty of care to ensure the health, wellbeing and achievement of our vulnerable children.

4.1.2 *Transforming Bromley Our Four Year Roadmap (2019 – 2023):* To be flexible and responsive to the local needs of our residents and their wider communities, embracing new ways of working with partners, staff and our communities. Part of the Transforming Bromley Our Four Year Roadmap is managing demand, through enhancing our understanding of our demand pressures by mapping need and aligning our service to ensure the most effective use of targeted resources. Through the Transforming Programme, Bromley will seek opportunities to be innovative in our relationships with commissioned providers, delivering more for our residents. One of our themes is prioritising the health, safety and wellbeing of our residents 'the right help at the right time to keep them safe and to meet their needs... at the earliest point of need'.

4.1.3 *The Children and Young Peoples Services Plan (2018-21):* Delivering good and outstanding services that improve outcomes for our children, young people and families who are disadvantaged.

4.1.4 *The Healthy Child Programme:* Help parents develop and sustain a strong bond with children, supporting parents in keeping children healthy and safe, reaching their full potential through identifying health and wellbeing issues early.

4.1.5 *Bromley Children's Executive Board Priorities:* The main priorities for Bromley is for Early help and intervention to deliver improved outcomes for those affected by disadvantage, Safeguarding children and young people as well as children looked after and care leavers. Other priorities include children with special educational needs and disabilities, emotional wellbeing and mental health of children and young people, as well as enabling communities and securing inclusion to our children.

4.1.6 Health & Wellbeing Board Priorities: The main priorities under the Health & Wellbeing board include tackling issues with obesity, suicide prevention, statutory homelessness, youth violence as well as drugs and alcohol

5. FINANCIAL IMPLICATIONS

5.1 The costs associated with the Tackling Troubled Families drawdown for 2019/20 and 2020/21 are as follows:-

Expenditure	2019/20 £000	2020/21 £000
Employees – salaries	817	832
Training	1	1
Transport	7	7
Commissioning	20	20
Running costs	8	8
Data Management & Systems	23	23
TOTAL	876	891

5.2 Of the £876k income and expenditure for 2019/20, £511k has already been approved as part of the budget monitoring process by the CEF PDS on the 8th July 2019. This leaves £365k remaining which is being requested to be drawn down in this report.

5.3 All of the £891k expenditure in 2020/21 requires approval.

5.4 The current TTF grant position is as follows:-

TTF Grant Funding and expenditure	£'000
Grant brought forward into 2019/20	-511
Grant received in 2019/20 (actual and estimated)	-1,048
Estimated expenditure 2019/20	876
Carried forward into 2020/21	-683
Estimated expenditure 2020/21	891
Estimate of grant received in 2020/21	-798
Estimate of grant to be carried forward in 2021/22	-590

5.5 It is currently estimated that there will be a contingency sum left at the end of 2019/20 in the sum of approximately £683k. MHCLG have confirmed that the programme will be extended for a sixth year, and the estimated funding settlement for 2020/21 is £798k. It is anticipated that there will be an overall surplus moving into 2021/22.

5.6 Funding for 2021/22 has not yet been confirmed.

6. PERSONNEL IMPLICATIONS

6.1 We are not proposing to cease the service and therefore there are no staffing implications for LBB staff arising from these recommendations.

6.2 In the event that the proposals outlined in this report were not agreed and the service were to cease, a full consultation would take place with the staff and their representatives.

7. LEGAL IMPLICATIONS

7.1 The grant funding for the delivery of this programme is ring fenced and must be used in accordance with grant terms and conditions.

7.2 The Council has powers under Section 17 and schedule 2 part 1 of the Children Act 1989 to offer family support and carry out early intervention work with children in need. It also has a wide ranging powers under the general power of competence pursuant to section 1 of the Localism Act 2011 to provide early intervention service for the benefit of children and families in the area.

Non-Applicable Sections:	<ul style="list-style-type: none"> • PROCUREMENT IMPLICATIONS • IT AND GDPR IMPLICATIONS
Background Documents: (Access via Contact Officer)	<ul style="list-style-type: none"> • CYP PDS 20 March 2012. Department for Communities and Local Government Initiative – Tackling Troubled Families • CYP PDS 12 June 2012. Review of the Tackling Troubled Families Initiative for Bromley. • CYP PDS October 2013. Update on Tackling Troubled Families Initiative for Bromley • CYP PDS May 2014. Update on Tackling Troubled Families Initiative for Bromley • CYP PDS November 2015. Update on Tackling Troubled Families Initiative for Bromley • ECF Select Committee and Executive November 2017. Update on Tackling Troubled Families Project – Update on Outcomes and Grant Drawdown • ECF Select Committee January 2018. Early Intervention and Troubled Families

Published 5 January 2020

From:

[Ministry of Housing, Communities & Local Government](#) and [The Rt Hon Robert Jenrick MP](#)

Families with deep rooted problems will receive much-needed support to get their lives back on track with up to £165 million of new funding, Communities Secretary Rt Hon Robert Jenrick MP announced today (5 January 2020).

The funding for the Troubled Families programme will provide intensive support for some of the most vulnerable families.

Working with the whole family unit across local services, with a focus on early intervention, the programme has a proven track record of driving reforms across public services.

The funding will be used to tackle complex inter-connected problems including unemployment, poor school attendance, mental health issues, anti-social behaviour and domestic abuse.

Communities Secretary Rt Hon Robert Jenrick MP said:

The Troubled Families programme will help more people in need get access to the early, practical and coordinated support to transform their lives for the better.

This is the right thing to do for families and for society as a whole, and these reforms will reduce the demand and dependency on costly, reactive key public services.

We want to build on the success of the programme in the coming year, delivering on our manifesto commitment to ensure we reach all those who could benefit from the programme – from the early years and throughout their lives.

Rather than responding to each problem, or single family member separately, assigned Troubled Families keyworkers engage with the whole family. Through this approach they coordinate support from a range of services to identify and address family issues as early as possible rather than merely reacting to crises.

The latest evaluation results show that, compared to families with similar characteristics who have not been on the programme, 19-24 months after starting to receive support:

- the proportion of children on the programme going into care has reduced by a third
- the proportion of adults on the programme going to prison has reduced by a quarter and juvenile convictions reduced by 15%
- more people on the programme are back in work, with 10% fewer people claiming Jobseekers Allowance.

The programme was originally set to run for 5 years from 2015 to 2020 but was extended by a year in Spending Round 2019. Today £165 million of funding has been confirmed for 2020 to 2021.

Since the current programme began in 2015, 297,733 families have made improvements with the problems that led to them joining the programme. In 26,848 of these families one or more adults has moved off benefits and into work.



Ministry of Housing,
Communities &
Local Government

*Ministry of Housing, Communities & Local
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Date: 6th January 2020

Dear Chief Executive,

The Troubled Families Programme was due to end in March 2020, but it is testament to the hard work of your teams and the outcomes families have achieved (and the evaluation evidence that demonstrates the benefits), that it will continue in 2020-21. We are now commencing work with new Ministers, local government and your partners to scope out the future direction of the programme in the light of this Government's manifesto commitment to 'improve the Troubled Families programme'.

In the meantime, this letter gives detail of the funding available to your council to continue delivery of the current Troubled Families Programme in 2020/21 as announced yesterday. We really appreciate your patience and continued commitment to the programme in advance of the budget being confirmed.

We hope this additional year of funding will help you go further and faster in achieving your early help vision for families locally. Extending a fixed term, outcomes-based funding model for a further year has been challenging but we have endeavoured to stay true to core programme principles including the need for a focus on service transformation and a balance in up front funding and results payments to help you maintain delivery and incentivise a focus on outcomes.

The overall funding allocation for the Troubled Families Programme for the next financial year is equal to this year's budget, enabling us to provide outcomes payments for another 92,000 families. As in previous years the Troubled Families grant is split into three elements:

- Up front attachment fees will be the same as this year, at 5% of your five-year allocation.

- Service transformation grant is increased to 40% of your five-year allocation¹, to support a greater focus on transformation. This means areas will receive double their usual annual amount.
- Ministers are still strongly committed to Payment by Results as a key element of the programme and so funding for successful and sustained outcomes will remain the same at £800 per family and capped at 23% of your current five-year allocation, for all areas. As there has been a big improvement in national performance we expect the majority of areas to receive all of their allocated funding for successful family outcomes.

Conditions for payment will remain broadly the same, although the Financial Framework is being updated to clarify and simplify guidance. A draft will be shared with your Troubled Families Coordinator when we write to you again to ask you to sign up to continue delivery of the programme in 2020/21.

Thank you again for your support for the Troubled Families Programme. We look forward to working with you over the coming year, it is due to you and your teams that we go into the next financial year on such a positive footing.

Best wishes,



Nick Burkitt

¹ The five-year allocation of service transformation grant does not include 'troubled families coordination grant' made available to early starter authorities prior to the national roll out of the programme in April 2015.

Funding statement



Bromley
London



Ministry of Housing,
Communities &
Local Government

Service Transformation Grant	£400,000	Bromley has been allocated £400,000 additional funding for service transformation, an increase on previous years to reflect the focus on transformation in the coming year.
Funding for successful outcomes (PbR)	£312,800	You have been allocated attachment funding to work with a further 85 families by March 2021. This is the same amount that you received in 2019/20 and is additional to the 1,700 families you were allocated to work with up to March 2020.
Attachment funding	£85,000	
Total possible funding for 2020/21	£797,800	
Number of attachments funded	85	You have also been allocated funding for 391 successful family outcomes that can be claimed between April 2020 and March 2021. This represents 23% of your current five-year target and will be in addition to the number of families you succeed in claiming for by March 2020.
Number of successful outcomes funded (PbR)	391	Please note that if you fall short of your current five-year target by March 2020 the remaining funding available for successful outcomes in this financial year cannot be carried over.

Areas will be finishing the current year in very different positions but we have strived to create a funding model that is fair to all. We would ask that once you have reached the total funded successful outcomes that you continue to provide quarterly updates of all the eligible families you are working with and successful family outcomes achieved so that we maintain our understanding of the need and impact in local areas to inform future policy decisions.

Note: Funding is subject to your authority agreeing to the sign up expectations for the additional year of the programme.

Saved on 06 January 2020